



# The IGUANA



Volume 16, No. 8

April 16, 2004

## JTF-Bravo celebrates Semana Santa



*Photo by Martin Chahin*

Sawdust alfombras (carpets) lined the streets of Comayagua as part of the celebration of the Catholic holiday Good Friday. The purpose of the carpets is to make the journey of Christ less painful during the procession that marks the Stations of the Cross. Several service members from JTF-Bravo worked late Thursday night and into Friday morning preparing the traditional carpets.

## Effective anti-terrorism takes everyones involvement

By 2nd Lt. Darrell Peek  
14th Security Forces Squadron

The March 11 train bombings in Spain, occurring 911 days after "9/11" on September 11, 2001, as well as the daily bombings in Iraq, illustrate the unwavering resolve of terrorists to attack those they fervently hate.

In response to these and past terrorist attacks, a great deal of time, effort and money has been spent gathering intelligence and attempting to safeguard ourselves as well as others. Yet, lives are unfortunately lost to the perpetrators of terror almost daily.

This leads many people to believe if terrorists really want to get us, they will. This is a rather fatalistic attitude, but it's pervasive throughout the world.

So how do we protect ourselves? What can we learn from all of this violence?

First, terrorists will continue to inno-

vate and adapt in an effort to strike at the heart of their sworn enemies, regardless of gender, age or military affiliation. Their goal is to terrorize people into altering the way they or their governments do business. An election outcome was significantly affected by the bombings in Spain.

Moreover, terrorists are only limited by their imaginations. Although improvised explosive devices seem to be the weapon of choice, you can bet terrorists are working on new methods to murder innocent people and destroy property. Terrorists are continually working on the next 9/11.

The old rules and Force Protection Condition checklists cannot, on their own, provide the basis for antiterrorism efforts. I'm not arguing their value. They are necessary. However, it is imperative we innovate and adapt as the terrorists do.

We can no longer rely solely on nu-

merically sequenced directives in the hopes of sending the terrorists somewhere else. These people are smart and will not attack us when we most expect it.

The most important thing we can learn is anti-terrorism is everyone's responsibility. At least two of the unexploded devices found during the recent bombings in Spain were left in unattended backpacks.

If you were standing outside the base exchange and found an unattended bag, would you become suspicious? Would you report it or move people away from the area?

Do you recall the Centennial Olympic Park bombing during the summer of 1996 in Atlanta? At a recent anti-terrorism course, I learned people actually tried to walk off with the backpack containing the bomb until they realized it was too heavy.

Vigilance and a willingness to act are

paramount if we are to make the enemy ineffective.

In every anti-terrorism class I've ever instructed, I repeat the same message: I'd rather be embarrassed to have reported something that turned out to be harmless than to live with the fact I could have saved somebody's life and failed.

The expectation that our government can stop every single act of terrorism is unrealistic. As Air Force members, the expectation that security forces or the Air Force Office of Special Investigations, our counter-terrorism experts, can single-handedly thwart a well-planned terrorist event is similarly unrealistic.

That doesn't mean we're incapable of protecting ourselves. What we can and should do is work collectively to identify and report incidents that raise our suspicions. We can stop events before they occur and steal the initiative from the enemy.

## Turn storms into great calms

By Chap. (Capt.) Dale Code  
JTF-Bravo Chaplain

Psalm 107 says mariners see the "wonders" (v.24) and "works" (v.25) of the Lord on the waters. Sailors see the great storms of "wind" (v.25) and "wave" (v.25) that rage on the waters until they are at their "wit's end." (v.27)

Out of the midst of these great storms they fear and cry unto the Lord (v.28) who turns their great storm into a great calm; their great fear into great faith; and what could have been a great tragedy the Lord turns into a great triumph.

Jesus' first miracle was to turn water into wine.

After He performed this miracle the Bible says, "This beginning of miracles did Jesus in Cana of Galilee, and manifested forth his glory, and his disciples believed on him." (John 3:11)

The purpose of miracles is first to bring glory to God and then to bring people to faith.

According to Matthew Chapter 8; the Master and Maker of the sea, Jesus Christ, performed the miracle of turning a great storm into a great calm on the Sea of Galilee.

According to the Gospel writers the storm was so great that Matthew said, "...the ship was covered with waves..." Mark said, "...the waves beat into the ship..." and Luke said, "...the ship was filled with water..."

If you've ever been in a storm at sea you know how frightening it is. Sometimes great storms arise on the sea of life and we see troublesome times; so much so that we think we're going to sink.

When wave after wave of problems beat hard against us and we are overflowed with pain and sorrow, that is when Jesus arises to still the storms of life and turns our great storms into great calms.

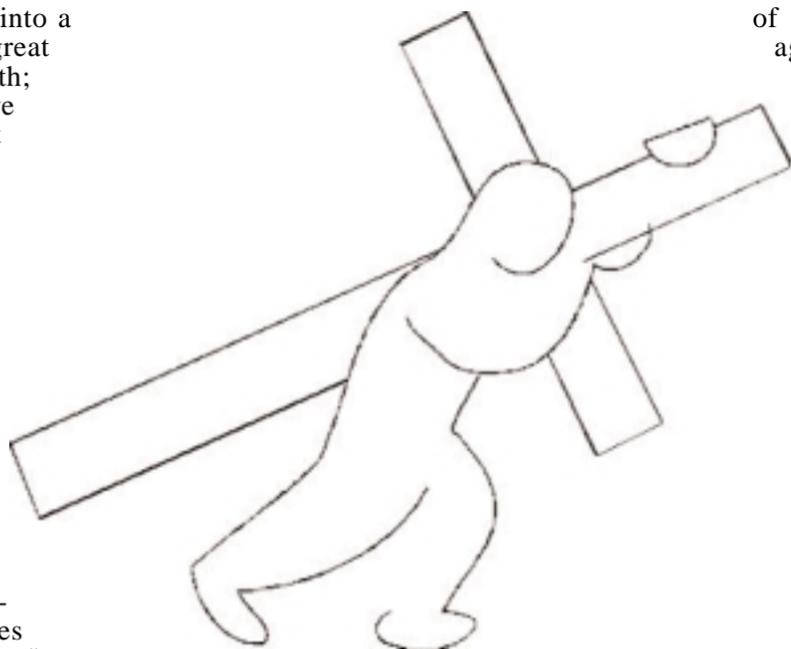
Matthew, Mark and Luke each use the phrase, "and there was a great calm" to describe this miracle Jesus performed.

In Spanish the phrase is interpreted as, "y se hizo grande bonanza."

Jesus can turn your storms into great "calms" or "bonanzas" as the Spanish language says.

One minute you can be riding low in the saddle and the next minute you can be riding as high as the

Cartwright's on the Ponderosa as Jesus turns our storms into calms and even bonanzas for His glory and our faith.



## SUBMISSIONS

The Iguana is always looking for submissions. Any articles, photos or letters to be submitted to *The Iguana* should be sent to the PAO at [michael.tuttle@jtfb.southcom.mil](mailto:michael.tuttle@jtfb.southcom.mil) or delivered to the Public Affairs Office, Bldg. D-06. If you have questions about possible submissions call ext. 4150 or 4676 to talk to the editor.

The

# IGUANA

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April 16, 2004

News

The IGUANA 3



Photo by Pfc. Michael Tuttle

Maj. Randy Denny, J5 Director, drops off 39 computers to the Honduran Air Force Academy March 31 donated by JTF-Bravo. As simple as it may seem to donate the computers, there is a large amount of paper work needed to do so. Donations of U.S. government property outside the continental U.S. require the cooperation of the State Department and the Department of Defense.

## Top Chief discusses Air Force issues with Airmen

By 2nd Lt. Candice Adams  
Oklahoma City Air Logistics  
Public Affairs

Force shaping, housing plans, the proposed uniform and fitness proved hot topics for the Air Force's top enlisted leader as he talked with Airmen during a visit here.

Chief Master Sgt. of the Air Force Gerald R. Murray said the retention rate for first-term Airmen is the highest the Air Force has seen in the last six years. At the same time, there are more Airmen than funding available.

Force shaping, he said, will maintain our quality force by keeping the highest caliber Airmen in specific career fields.

"If you request to remain in a career field and are disapproved, then you have the option to retrain into another career field that needs people," Chief Murray said. "Here you come to a fork in the road and say, 'Do I want to stay in the service or not? Do I serve today for my nation because it is the right thing to do

or for another reason?'

"Serving is serving," Chief Murray said. "There are about 100 chiefs (who) will have to move to other career fields due to an imbalance in that rank. They are leaders, and we'll ask them to lead through this for the greater good of the force."

Chief Murray said one topic concerning many leaders is improving the quality of life for Airmen. One way to do this is with pay increases and added benefits.

An Air Force chief master sergeant makes about \$800 more a month today than four years ago.

The 2000 pay scale shows that senior airman through chief master sergeant make 70 percent of what their civilian counterparts do, based on education and experience. Airman basic through airman first class are equal to the civilians.

"That means that today there is not a job in America a young Airman could find that gives the pay and benefits in the civilian world that can equal the United States military," Chief Murray said.

He also spoke on housing plans. New quads for single Airmen will replace the standard dormitories.

Four people will walk in one door into a central kitchen and living room opening onto four separate bedrooms with walk-in closets and individual bathrooms. Each unit will have a washer and dryer.

"Take pride in where you live," he said. "If you don't like it, speak up about it."

"For those who are married and living off base, next year you are going to have an increase [in basic allowance for housing]," Chief Murray said. "For the first time in history BAH will be funded at 100 percent."

When questioned about the proposed uniform, Chief Murray gave direct answers.

"Producing a uniform that will last longer and cost less in the long run because of low maintenance costs will benefit you," he said. "I wear (the Air Force) uniform very proudly now be-

cause it is our uniform, and I will wear whatever uniform the Air Force adopts proudly."

Leaders also believe Airmen's overall health is important to force success and are making it a top priority, Chief Murray said.

He added overall health encompasses physical, emotional and mental.

"We used to concentrate on measuring fitness rather than changing and improving our overall fitness. We need to shift the mindset to change the culture," Chief Murray said. "That is why it is important that it is led by (the leaders) — because we lead by example."

It is a different Air Force today than when he joined in 1977, with deployments knocking at the door for Airmen today, the chief said.

"High-deployment rates are a fact of today's force. You are the most motivated group of Airmen I have ever seen," he said. "You are the most experienced I have ever seen. That motivation and experience make our force high quality."



Photo by Martin Chahin

The Good Friday Procession makes its way through Comayagua simulating the Catholic tradition of Jesus Christ's journey through the Stations of the Cross, from Jesus's death sentence to the placement of his body in the tomb.



Photo by Tech. Sgt. Roel Utley

Carpets made of sawdust line the streets of Comayagua. The carpets decorate the trail where the procession passes to make the trip less painful for Christ.

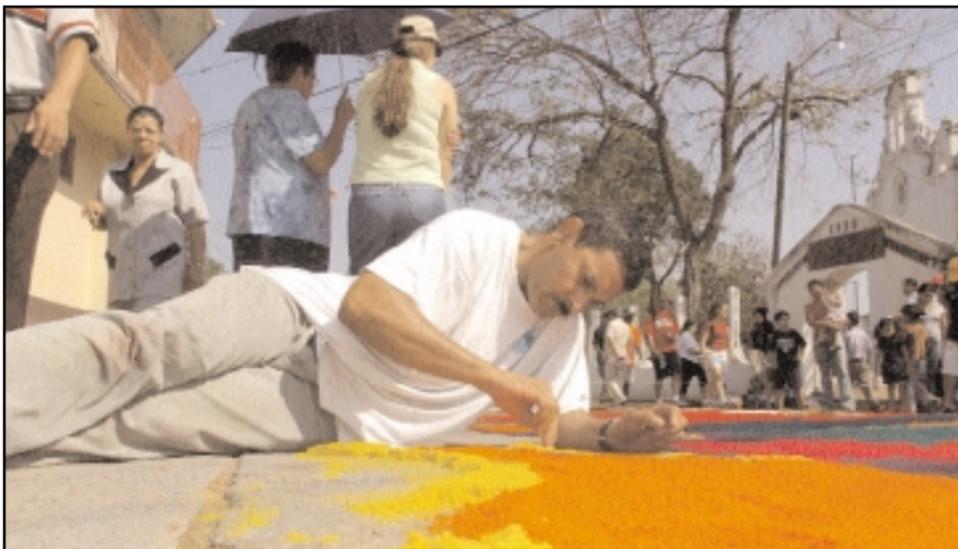
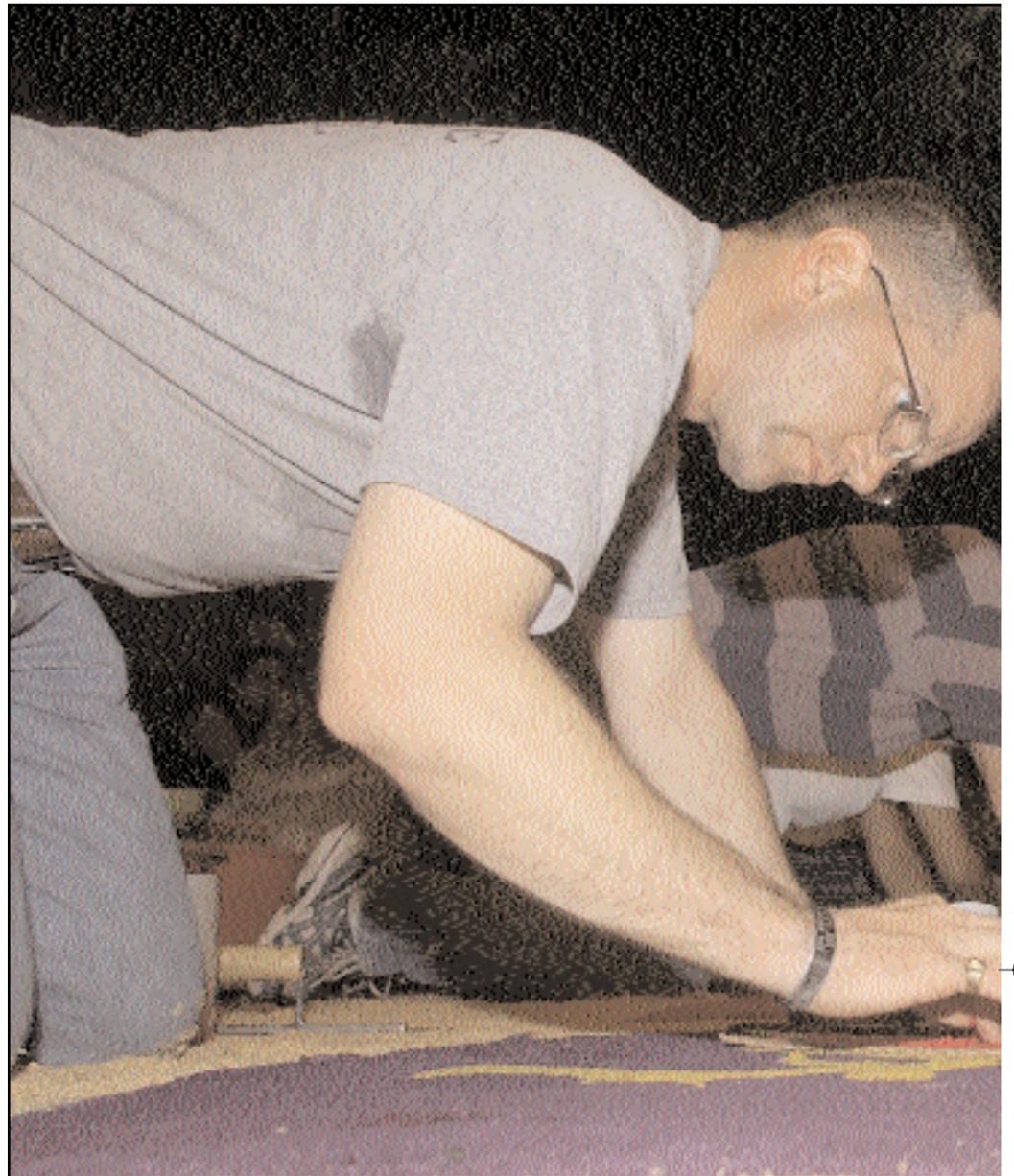


Photo by Martin Chahin

Sgt. 1st Class Pablo Castro helps prepare one of the sawdust carpets.



Chief Master Sergeant Dennis Desilet and Belkis Enriquez work late Thursday night on the Good Friday Procession in Comayagua. Several JTF-Bravo service members helped with the preparation.

## Semana Santa in Comayagua

By Pfc. Michael Tuttle  
Editor

Thousands of people from around the world gathered in Comayagua to witness the colorful sawdust carpets and traditional Good Friday Procession that mark the culmination of the Catholic Semana Santa (Holy Week) in Honduras.

Before commemorating Jesus Christ's journey through the Stations of the Cross, a group of young locals reenacted the Last Supper and the sentencing of Christ to death the night before in front of La Catedral Church.

Following the skit was a procession through the streets surrounding the church. After the procession, at about midnight, is when the long, meticulous work of preparing the alfombras (carpets) began.

The carpets are created by different groups; some local families, local social organizations and Catholic groups and they worked late into the night and early morning hours preparing for the procession that began at about 10 a.m.

The effort put into the design and workmanship of the carpets is the culmination of months of dedicated work. But the life of the carpets is very brief as they're trampled on by the procession shortly after completion.

The tradition of the sawdust carpets was brought from Guatemala in the late 1800's by the great-grandmother of the current Villa Real restaurant owner.

After the Good Friday Procession, the weekend winds down for the city that had transformed itself with religious fervor beginning with Palm Sunday and celebrated throughout the week with festivities and processions at the different Catholic Churches as well as the streets and plazas of Comayagua.



Photo by Martin Chahin

nt and into Friday morning laying out the colored sawdust to make an alfombra for  
elped make the carpets for the Catholic holiday.

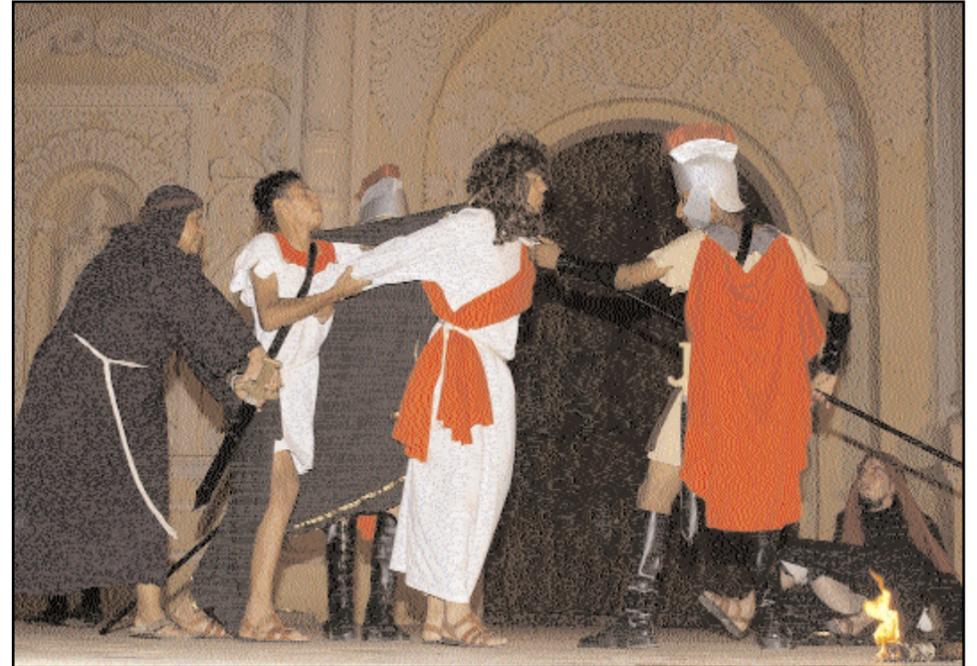


Photo by Martin Chahin

A group of young Comayaguans reenact Christ being captured by the Romans out front of La Catedral Church.

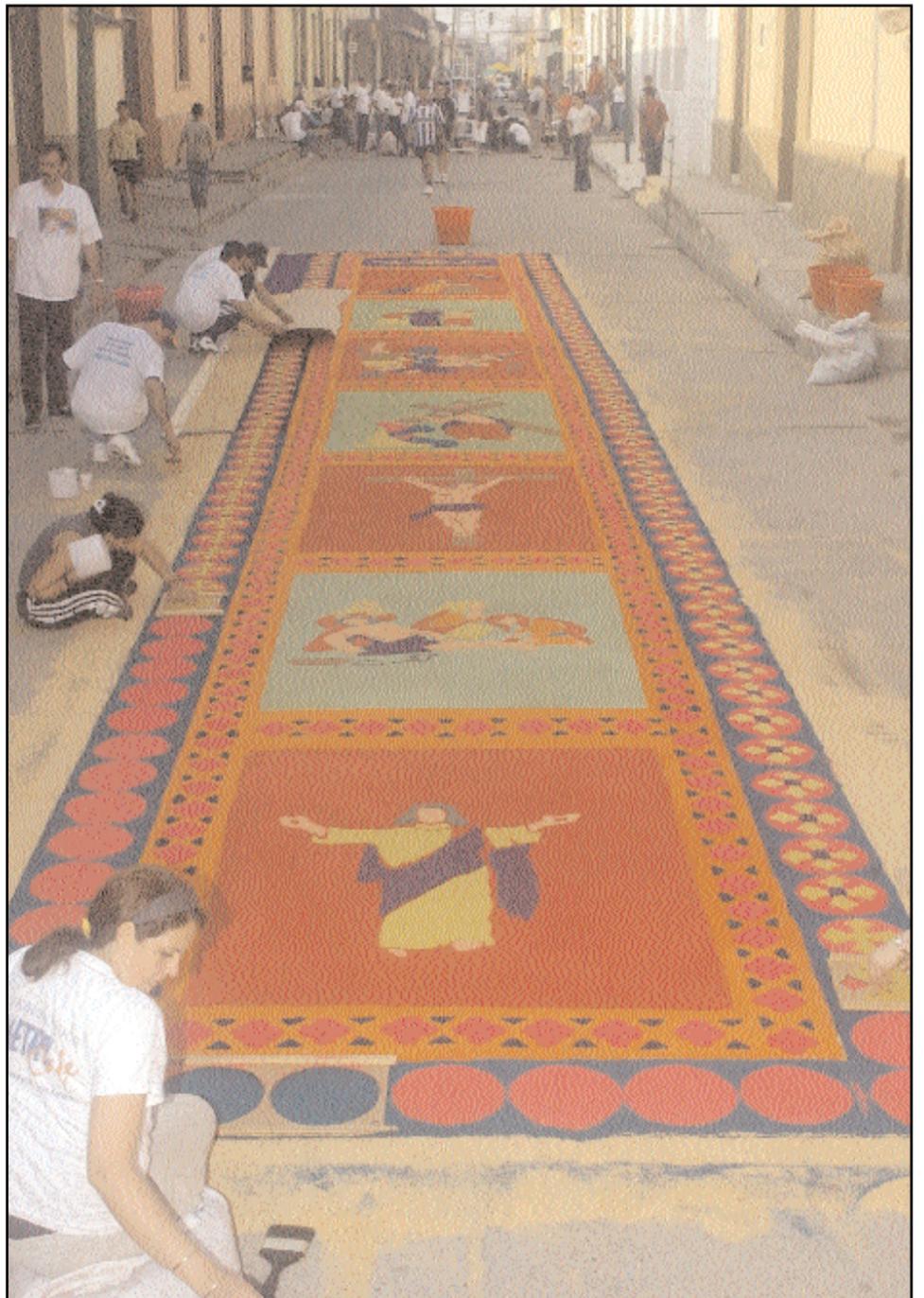


Photo by Pfc. Michael Tuttle

The streets of Comayagua were lined with over 20 sawdust carpets.



Photo by Tech. Sgt. Roel Utley

Hondurans work to finish their carpet before the procession starts on Good Friday. They used templates to trace their designs and in addition to sawdust, the carpets were made up of flowers, eggshells, coffee grounds and more.

# External survey results mirror Army retention study

By Spc. Lorie Jewell  
Army News Services

Recent internal and external surveys tell of a broad concern that the Army faces potential challenges in retaining Soldiers when their enlistments are up.

An Army Research Institute survey of 3,399 enlisted personnel, conducted from October 2003 through January 2004, found that among Soldiers who have not deployed and are still deployed, the number who plan to stay in the Army until retirement is on par with what's been reported over the last three years.

Junior noncommissioned officers who have deployed to Operation Enduring Freedom or Operation Iraqi Freedom are less likely to remain until retirement, however.

Of 10,620 Army Reserve Soldiers surveyed as of Jan. 30, 35 percent said they plan to leave or transfer to the Inactive Ready Reserve when their enlistments end, while 28 percent said they aren't sure what they'll do, and 27 percent said they intend to re-enlist.

The most common reason reserve Soldiers gave for leaving was that their service was too stressful on their family.

Among 5,274 National Guard Soldiers surveyed in 18 states, the survey showed a 12 percent drop in the number that plan to stay in the Guard until retirement, a 6 percent drop in those who said they will re-enlist and an 8 percent increase of Soldiers who intend to leave when their enlistment is up.

Historically, the Guard has had a loss rate of 18 percent annually. That rate currently stands at 17 percent, with a 13 percent loss rate for Soldiers who have demobilized since Sept. 11, 2001, and a 3 percent loss rate among Soldiers who have demobilized in the current fiscal year, the survey said.

A recent poll by The Washington Post, the Henry J. Kaiser Family Foundation and Harvard University of 1,053 spouses of active-duty Soldiers found a majority believe the Army is heading for a major problem with retention.

Of those spouses who have loved ones deployed, 38 percent said they don't believe their spouses will re-en-

list when the time comes, while 35 percent said they are certain they will stay in the Army.

Army officials aren't surprised by the results of the Post/Kaiser/Harvard survey.

"There was no blinding flash, it didn't tell us anything new," said Maj. Kevin Napier, chief of enlisted professional development, adding that much of the information is similar to what internal surveys have found.

One of the things the Army is looking at to counter potential retention problems is offering re-enlistment bonuses in jobs with anticipated shortfalls, or to Soldiers who re-enlist and agree to stay in certain units for at least three years, Napier said.

Officials also expect transformation efforts, which include force stabilization plans that will reduce the amount of moving Soldiers and their families go through give better predictability for deployments, will help convince Soldiers to stay in the Army.

Reserve and Guard officials are also working on re-organization plans that should give Soldiers and their families better advance notice of deployments with unit rotations schedules.

Those who work in departments or programs that offer support to Soldiers and their families with services aimed at improving quality of life also said the Post/Kaiser/Harvard survey did not contain any surprises.

They are encouraged that more spouses than not said they were satisfied with the support and concern the Army shows for families.

"Are we perfect? No," said David White, chief of the Army's Well-Being Liaison Office. "But we're doing this better than we've ever done it before."

Every Army installation has family assistance centers that operate through Army Community Service Centers. Additionally, the National Guard has 387 such centers in place throughout the country, White said.

Spouses also stay connected through family readiness groups, which offer a support network and a way to get information quickly. Throughout the on-going operations, White and others have been impressed with the number of family members that have donated their

time to help one another.

Army One Source is another service. It's a toll-free line that connects Soldiers, family members or deployed civilians with live consultants who hold master's degrees in social work or psychology and are available to help with issues like parenting, child care, elder care, education, legal and financial, medical benefits, and household challenges. The number is (800) 464-8107. From outside the United States dial the appropriate access code to reach a U.S. number and then (800) 464-81077 — all 11 digits must be dialed. Hearing-impaired callers should use (800) 364-9188, and Spanish speakers can dial (888) 732-9020.

Technology helps as well. Not only does it keep them in touch with Soldiers overseas, but most Army support agencies have Web sites that keep families informed. Well-being is located at [www.wblo.org](http://www.wblo.org) and the U.S. Army Community and Family Support Center is at [www.armymwr.com](http://www.armymwr.com).

When it comes to helping children, CFSC's Child and Youth Services has several options available to families. One project is a cooperative effort with the U.S. Department of Agriculture's extension service and 4-H program.

Getting involved with 4-H keeps youths busy and connects them to peers, which helps them adjust to moving to new communities. For children of reserve-component Soldiers who don't move around, the agency is working to find them and invite them to 4-H, said Sherrie Wright, who works with the extension service and 4-H.

The agency is also piloting a School To School project that connects kids who are moving to a new location with other kids in the school they'll be attending. It's a youth sponsorship of sorts aimed at having a support network in place before a child arrives, said P.K. Tomlinson, deputy director of Child and Youth Services.

All of the services offered are aimed at helping children, but they also have a further-reaching impact, Tomlinson said.

"We want to help reduce loss of duty time and improve readiness," she said. "We do that when we help Soldiers take care of their families."

## New special-duty assignment process underway

Courtesy AFPC News Service

Enlisted assignments division officials at the Air Force Personnel Center here unveiled a new assignment process to account for many special-duty jobs now being coded as maximum tour assignments in the continental United States.

The new process, starting in mid-April, is called the CONUS Mandatory Mover program. The majority of those affected include: recruiters, military training instructors, military training leaders, technical training instructors, Air Education and Training Command's professional military education instructors and people assigned to joint/department agencies.

Airmen serving in these positions will compete for their next assignment using the Enlisted Quarterly Assignment Listing for Overseas Returnees once they reach their maximum tour date.

"We've got people in these special jobs (who), for the good of professional development and the Air Force, need to get back into their primary specialty or mainstream Air Force," said Chief Master Sgt. Carlton McCoy, superintendent of the Airman assignments division at the center. "We've long recognized that Airmen in this category weren't being provided visibility to Air Force manning requirements. Adding them to the EQUAL process is necessary for the fairness, equity and visibility of their assignments."

The next listing for those returning from overseas August to October will be posted April 13. Around 600 to 800 CONUS Mandatory Movers whose maximum tour ends between August and October will also participate in this cycle.

Because these Airmen are being identified in advance, major commands can voice their requirements of where they

need people the most.

Assignments officials take the number of CMMs and overseas returnees and create a list of available assignments on a one-for-one basis, said Master Sgt. Tammy Brangard, superintendent of first sergeant and special-duty assignments at the center.

"Because of the larger pool of potential movers, this program will enhance the opportunities out there," she said.

On the flip side, the Airman can also track his or her availability — something that could not be done before.

"Very similar to a [Date Eligible for Return from Overseas], these mandatory movers will know the timing of their (permanent change of station) and can update their preference sheet according to what's available," Sergeant Brangard said.

About 12 months before Airmen on a CMM tour reach the end of their assignment, they will be notified of their op-

tions and given details of what can be expected.

Those identified can apply for a base of preference assignment if they have enough time on station, compete for an EQUAL Plus special-duty job or move under the EQUAL Overseas Returnee/CMM program.

"While the needs of the Air Force come first, we're obligated to provide the troops the opportunity to align their preferences to Air Force needs ... and hopefully that helps them get to where they want to be," Chief McCoy said.

Airmen can go to the Assignment Management System online to see the assignment listings at <https://afas.afpc.randolph.af.mil/amweb/master.cfm>.

For more information, Airmen can contact their local military personnel flight or call the Air Force Contact Center at (800) 616-3775. (Courtesy of AFPC News Service)

April 16, 2004

# JCTF-Orengo, New Horizons 2004 progress



Photo by 1Lt. Robert Goza

**Capt. Steve Cristoff, 934th CES ARF, Airlift Wing, Mn., works on an architectural layout at the New Horizons 2004 Nueva Armenia work site March 19.**

**By Lt. Col. Abel Concha  
JTF-Orengo Commander**

It has been three weeks since we formally began construction of all New Horizons Honduras projects. We have faced all sorts of adversities, the weather being our worst one. Though, we have come out triumphant and victorious in our endeavor.

After 11 days of torrential rains and floods we have been able to meet this challenge and overcome the same. We all worked through the rain and mud to make ends meet, but there are no challenges too big for the Engineers. I often tell my staff that we engineers work better under pressure and this situation is no different from others.

This last week we have been blessed with sunshine and plenty of it. Temperatures ranging in the 100's, even when my J-2 assures me that they are only in the mid 80's, have helped dry up the ground and we have been able to get good compaction.

Both engineer units, Company B 27th ENGR BN (CBT)(ABN) and Company A 130th ENGR BN, have displayed audaciously and proven that by far, they are two outstanding engineer units. These two remarkable units have come together to fulfill the task at hand and are a step closer of satisfying our intent to leave a

long lasting impression of the American soldier and our fine country. Both units have sustained each other in an effort to provide the people of Honduras the best.

So far, all projects are in an advance stage and it is my assessment that by the end of next week we will be much further ahead in the execution phase. I am proud of what I see everyday and the role I play in this exercise.

I thank God for the opportunity He has given me to command a group of exceptional Americans, who day in and day out, give their best to assure success.

I am also grateful for the support slice involved in this operation and the professionalism they exhibit.

It would have been very difficult to complete this mission without the support of the folks of the 1/126th AVN BN who have flown over 170 hours and the other slices who provide logistical support, medical, force protection and MP support; truly a combined effort! What these fine Americans have accomplished together, is a feat to remember and emulate.

Let's continue with our mission and make our families proud as well. It's all good!!! This is Sapper 06 out.

**Editor's Note: This was originally published in the JCTF-Orengo newsletter.**

## 1-126 provides air support to JCTF-Orengo

**By Pfc. Marlyne M. menezes  
JCTF-Orengo PAO**

Company A, 1/126th Avn (CSAB) has provided continuous air support to JCTF Orengo New Horizons 2004 Honduras since February 22.

Since their arrival, the unit has flown 147 sorties and moved 534 personnel to various Task Force Engineering sites to include

Soto Cano, Ceibita Isletas, La Mesa, Puerto Cortes, Puerto Castilla, San Pedro Sula and Nueva Armenia. They have moved more than 6,500 pounds of cargo and mail through out the Task Force area of operations and provided aerial recon of all the sites.

They have flown 171 hours to include three CASEVACs that involved four personnel.

As part of their team, mechanics perform round the clock maintenance and keep a CASEVAC helicopter ready at all times.

As part of future support operations, 1/126th Avn will provide mobility support to the MEDRETE operations to begin this week.



Photo by 1Lt. Robert Goza

**Pfc. Luis Torres, B Co. 27th ENG, Ft. Bragg, uses a pick axe to loosen the ground at the Nueva Armenia work site.**



Photo by 1Lt. Robert Goza

**Tech Sgt. Randal Utzka, 934th CES ARF Airlift Wing, Mn., prepares some piping to be used for a new school at the Nueva Armenia work site.**

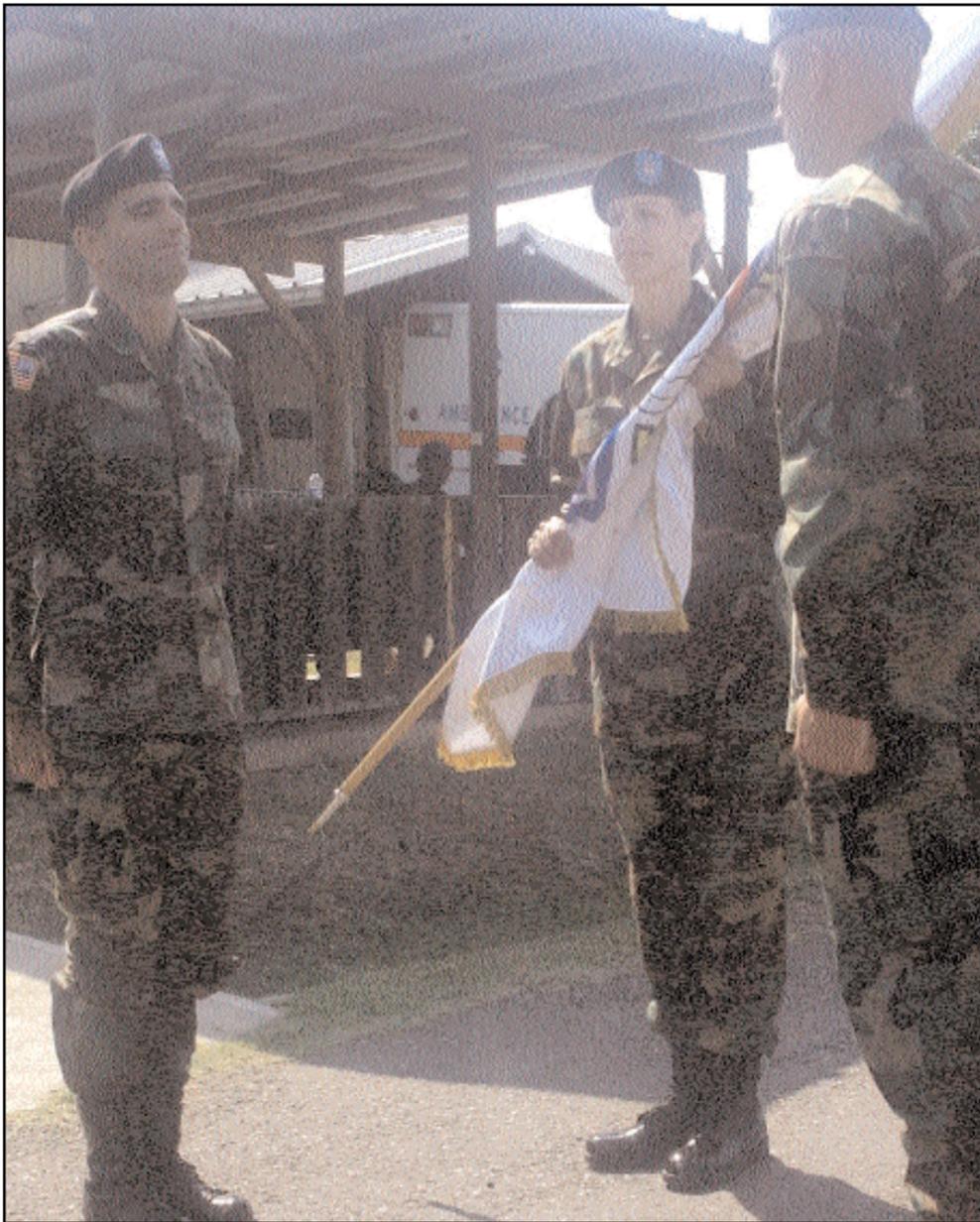


photo by Pfc. Michael Tuttle

Command Sgt. Maj. Lynne Cheek receives the MEDEL guid-on with Col. James Polo, MEDEL commander on her left and Sgt. 1st Class Rusty Buchanan on her right during a change of responsibility ceremony April 5 in front of MEDEL. Cheek takes over for 1st Sgt. Henry Myrich who returned to Ft. Bragg.

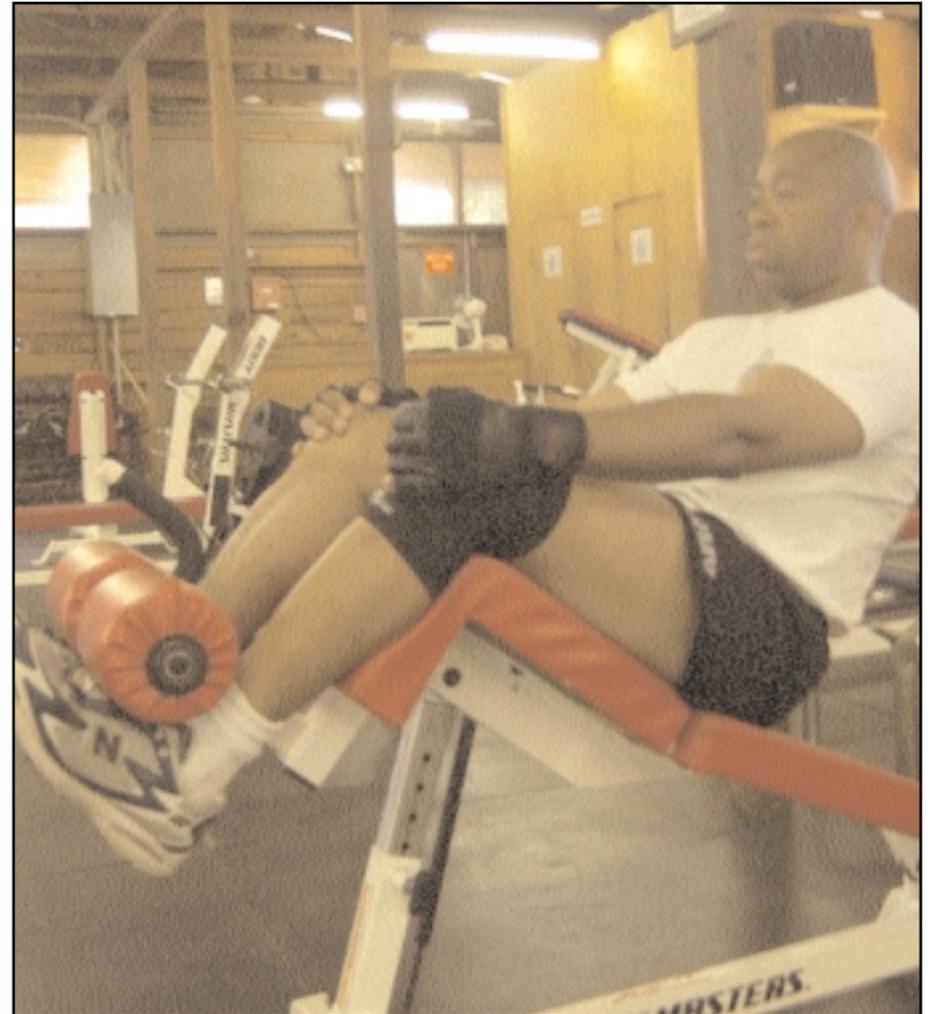


Photo by Pfc. Michael Tuttle

Sgt. 1st Class Saleem Hameed does some crunches Tuesday morning at the Soto Cano Fitness Center.



Photo by Pfc. Michael Tuttle

JTF-Bravo Commander Col. William Phelps gives his opening remarks to the multinational airborne formation before their run here Tuesday morning. Paratroopers from Guatemala, Mexico, El Salvador, Belize, Nicaragua and Honduras ran were welcomed by Phelps.

### JTF-Bravo Chapel Activities Schedule

**PROTESTANT ACTIVITIES:**

- Sunday
- 0945 Bible Study (Base Chapel)
- 1100 Protestant Worship Service (Base Chapel)
- Tuesday
- 1230 Ladies Bible Study (Crossroads)
- 1830 Off-Post Bible Study at the Miller's home (Comayagua)

- Wednesday
- 1900 Bible Study (Base Chapel)

**CATHOLIC ACTIVITIES:**

- Sunday
- 0815 Mass (Base Chapel)
- 0930 Bible Study/Breakfast (Dining Facility)
- Wednesday
- 1200 Spanish Mass (Base Chapel)
- Saturday
- 1630 Mass (Base Chapel)

**LATTER DAY SAINT ACTIVITIES:**

- Sunday
- 1700 LDS Fellowship (Base Chapel)

**OTHER ACTIVITIES:**

- Friday
- 1800 Crossroads (Bohio) - Games, snacks, and fellowship

For more information call the Chapel at 6844/6845.

