



The IGUANA



Volume 16, No. 12

July 11, 2004

A helping hand in Haiti



Courtesy photo

A UH-60 Blackhawk helicopter from the 1-228th Aviation Regiment here transports disaster relief supplies in Haiti. Recent heavy rains throughout Haiti and the Dominican Republic killed more than 350 people and caused landslides that isolated many towns. The 1-228th is in Haiti in support of Operation Secure Tomorrow.

Are you prepared to accept the risk?

By Lt. Col. Jack Briggs
AFFOR Commander

Are you ready to accept the risk? Of course you are because you are good at what you do and you can handle whatever comes up. In fact, you are so prepared you even did a little of that risk management stuff every day is talking about before you went out to do it. You figured out where you could get hurt or damage the equipment and tucked that important bit of knowledge in the back of your brain for later. The problem is you probably stopped right there.

You and I both know that identifying something is risky doesn't allow you to just stop doing the mission or cancel some important activity with your friends or family off-duty. We have to get the risky things done too. It is the nature of who we are and what we do every day.

I offer this quick opportunity to step back and think of risk management from a different perspective. Instead of just accepting risk, how about accepting the results of that risk? For example, mowing the lawn is an easy task, but if the risks aren't evaluated, disastrous results can happen. Risk implies we can see the impending

danger coming and do something about it as it happens. In effect, we are saying, "We will be clever enough to see death coming and step out of the way." In the example of grooming the lawn, you may have prepped the mower with sharp blades and gas. You've carved the time on Saturday morning. You are even thinking ahead about that little area on the down slope by the tree. It rained a little last night but no big deal because the rest of the lawn is pretty dry. On the slope, though, it was a little too wet and as you pulled the mower back towards yourself up the hill you slipped, sat straight down, and pulled the mower up on your feet in their sandals. Risk – mowing a wet slope could be dangerous. Results - Three toes on the right foot and two on the left are gone in this true story.

Every day, we see accident reports that prove we can't always see the potential results. "I never saw it coming..." or "It was much worse than I expected..." are common comments in investigations. Some of these folks have assessed the risk but not the results of that risk.

During a recent headquarters level Safety Staff Assistance Visit, a team chief introduced the idea of accepting results instead of the risk to several of the unit

commanders he met. As the team chief inquired of unit risk management practices, his concluding comments always returned to the idea that accepting risk can be part of our macho military culture. On the other hand, if we realize the accepted risk could get myself, my Airman, wingman, employee, or family hurt or some resource damaged, I might take the next risk management step and actively reduce the risk as much as possible. The result of the risk is the key to successful risk management, not just identifying the risk.

Now for a word of caution. We can all fall under the spell of risk identification and create a dire or deadly result from just about any task we want to accomplish. This worst case attitude could preclude us from accepting any risk because someone somehow might get hurt. Real life doesn't allow it. Instead, everyday we will wake up and practice risk/results management. We don't stop at stop signs because of risk, we stop because we don't want the results of being hit by another car, hitting someone else, or getting a ticket. A results perspective energizes the risk management process to honestly lay out what could happen and take steps to not only reduce risk but mitigate the result any acceptable risk may cause.

A certain grove

By Chap. (Capt.) Rory Rodriguez
JTF-Bravo Chaplain

"What is a grove?" you may ask. A grove is simply a bunch of trees off to the side of a beaten path. Groves in the Bible indicated places of worship or ceremonies.

Groves are usually hidden and therefore in secret. We all have our secret places – our groves where we come to a crossroads in our life. The title of my article is a thought taken from a true story. Here it is:

"I knew a man who was determined not to go into a certain grove to pray. Several other persons during the revival had gone into the grove, and there, by prayer and meditation, given themselves to God. His own clerk had been converted there. The lawyer himself was awakened, but he was determined that he would not go into that grove. He had powerful convictions, and went on for weeks in this way, with no relief. He tried to make God believe that it was not pride that kept him from Jesus Christ; and so, when he was going home from a

meeting he would kneel down in the street and pray. And not only that, but he would look around for a mud-puddle in the street, in which he might kneel to show that he was not proud. He once prayed

all night in his parlour – but he would not go into the grove. His distress was so great, and he

was so wroth with God, that he was strongly tempted to make

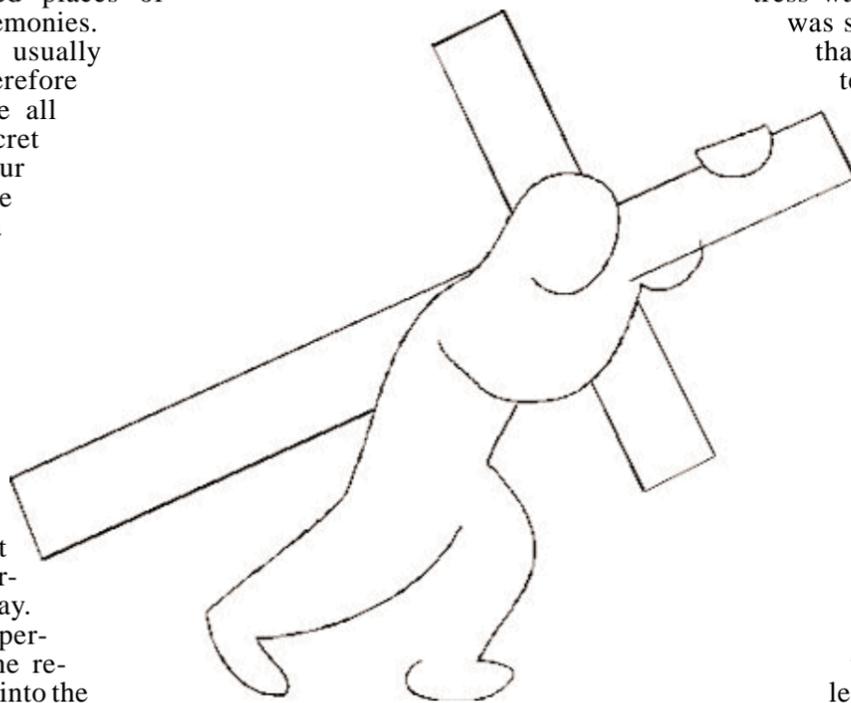
away with himself, and actually threw away his

knife for fear he should cut his throat. At length he concluded he would go into the grove and pray; and soon as he got there he was converted, and poured out his full heart to God."

From this story there is a powerful lesson to be learned.

Let me ask you this penetrating question: "Is there anything keeping you from yielding to God fully that prevents you from going to God's grove?"

My friend, the truth of the matter is that we all need to get alone with God; to pour out our hearts before him as a child and fully yield to him that we may be at peace and live with purpose – and that is to please God who created us for his glory.



SUBMISSIONS

The Iguana is always looking for submissions. Any articles, photos or letters to be submitted to *The Iguana* should be sent to the PAO at michael.tuttle@jtfb.southcom.mil or delivered to the Public Affairs Office, Bldg. D-06. If you have questions about possible submissions call ext. 4150 or 4676 to talk to the editor.

The IGUANA

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Content is edited, prepared and provided by the Joint Task Force-Bravo Public Affairs Office, APO AA 34042, in Building D-06. Telephone numbers are 011-504-234-4634, ext. 4150 or 4676. Fax is ext. 4550. or DSN 449-4150/4676. All photographs are property of JTF-Bravo unless otherwise noted.

PRINTED BY PUBLNSA

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Soto Cano Fire Department increases mission capabilities

**By Tech. Sgt. Michael Ogden
Assistant Fire Chief Operations**

May 2004 marked an important milestone for the Soto Cano Air Base Fire Department. Of course, almost every milestone achieved is preceded by a history.

The diverse Fire and Emergency Services career field is filled with a multitude of hazardous, life-threatening characteristics that run counter to the laws of human nature. For instance, if someone's home is on fire, the occupants run out of the burning building while firefighters run in to put it out. How do firefighters develop this "death-defying" mindset? This frame of mind is developed through an extensive two-fold process: proper training and proper equipment.

Proper training: Training is key to the three-fold mission of fire protection: save lives, save property, and protect the environment.

In April 2004, Lt. Gen. Randall M. Schmidt, 12th Air Force and U.S. Southern Command Air Forces Commander traveled to Soto Cano and conducted a ribbon cutting ceremony to dedicate a \$100,000 structural fire fighting burn trainer to enhance the mission capabilities of the Soto Cano

Fire Department. On May 21, the first live fire training proved valuable to the 51 firefighters assigned here.

Airman 1st Class Anthony Dobbins, the youngest firefighter assigned to the Soto Cano Fire Department, described the experience as, "A realistic training environment that will enhance the fire department's ability to perform life-saving skills."

Proper equipment: The same week the structural fire fighting burn trainer was utilized, the Soto Cano Fire Department added a new member to their vehicle fleet – a P-24 structural fire fighting engine from the Davis Monthan AFB, Ariz.

The 1,000 gpm 4x4 fire truck doubled the structural fighter fighting capabilities for Soto Cano.

A new P-32 light rescue truck, a P-19 crash fire rescue truck from depot, and two new command vehicles will enhance the fire department fleet by the close of 2004.

Soto Cano Chief of Fire and Emergency Services, Senior Master Sgt. James Donnett stated, "These additional assets give an entire new meaning to a common phrase we use to portray our military's current condition of Soto Cano Air Base – USSOUTHCOM Secure and Excellence Is Our Standard Not Our Goal."



Photo by Martin Chahin

Firefighters from the Soto Cano Air Base Fire Department take part in the first live fire training May 21 at the new structural fire fighting burn trainer.

Army on track to meet recruiting, retention goals

**By Sgt. 1st Class Marcia Triggs
Army News Service**

One of the Army's most deployed divisions is on schedule to meet its retention goals for fiscal year 2004, and the rest of the Army appears to be on track as well.

Media coverage — not always favorable of the war — has apparently not deterred America's youth from enlisting in the armed forces.

Recruiting numbers so far have surpassed expected quotas.

Last week, 15 soldiers re-enlisted at Fort Drum, N. Y., boosting the numbers for the 10th Mountain Division this fiscal year to about 200.

"Retention is a priority because if you don't keep skilled soldiers in boots, you can't go to war and fight as effectively," said Sgt. 1st Class Randall Goodine, a Fort Drum career counselor.

The Army and Army Reserve retention goal for FY04 is 28,201, and the Army remains guardedly optimistic that it will achieve all retention goals for this fiscal year, said officials from the Office of the Deputy Chief of Staff for Personnel, G1.

The active Army has achieved 98 percent of its year-to-date mission, the Army Reserve has achieved 96 percent of its YTD mission. The National Guard has retained almost 130 percent of its YTD mission. A percentage of the Army Guard retention numbers include involuntary extensions due to Stop Loss, National Guard officials said.

In order to continue to meet retention missions, it is important that the Army fund advertising, marketing, well-being programs and incentives at the highest possible levels, G1 officials said.

Drum soldiers have deployed to Afghanistan and Iraq, and Goodine said back-to-back deployments haven't deterred soldiers from re-enlisting because "We have a lot of professionals that enjoy what they're doing and are here to protect America's freedoms."

One of those professionals is Spc. Elton Thomas who has been to Afghanistan twice since the Global War on Terrorism began in 2001.

"I like the Army," said Thomas, who recently re-enlisted for three years. "I like what it represents. It's life for me."

There is no one reason why soldiers re-enlist. A soldier from Fort Myer, Va., said he re-enlisted for professional development.

"I'm currently a male administrative specialist, and I'm afraid when I go back in the civilian world there won't be very many jobs I can fill," said Spc. Marques Washington.

The next move for Washington is changing military specialties and becoming a medical equipment repairer.

"I've been around a lot of great people who have helped me along the way, and if I can help anyone it would be to say, 'if you re-enlist give 100 percent and never regret your decision.'"

The announcement of the FY04 Present Duty Assignment Targeted Selective Re-enlistment Bonus —

for personnel assigned to units in Afghanistan, Iraq and Kuwait, where soldiers received a bonus of \$5,000 along with updates to the regular Selective Reenlistment Bonus program — have helped improve retention results, G1 officials said.

All Army components are working to preserve power and improve readiness, officials said, by developing and implementing new initiatives to enhance retention efforts.

Legislative revisions are being monitored to provide greater flexibility in the types and amounts of incentives that can be given to soldiers deploying to or returning from supporting GWOT, officials added.

While career counselors and G1 officials work at retaining qualified troops, recruiters continue to scout out potential recruits to put in fatigues.

Most people want to succeed in life, and that's just what the Army offers, said Sgt. 1st Class John McClain, the station commander for the Winchester, Va., recruiting office.

The Army has enlisted 41,467 individuals so far this fiscal year — 115 more than expected. The Army Reserve has exceeded its YTD mission by 51 — recruiting 9,449 so far this fiscal year.

McClain said that recruiters at his Winchester station have already met 98 percent of their mission requirements for this fiscal year.

"Only a few recruits have asked if it's a chance they may get deployed, and the fact is yes," McClain said. "How can you not expect it? It's like volunteering to be a firefighter, but not expecting to put out fires."



Photo by Pfc. Michael Tuttle

Teams from the Honduran Air Force Academy and MEDEL get soaked as they battle in the water barrel roll.



Photo by Pfc. Michael Tuttle

In the human wheel barrow competition, Staff Sgt. Paul Hrynio is pushed by Maj. Francisco Rivera to the finish line earning a victory for ARFOR.

- Winners from Banner Day
May 27 :**
- Overall: AFFOR**
 - Softball: AFFOR**
 - Crazy Bat: AFFOR**
 - 3 Legged Race: Honduras**
 - Backwards Relay: AFFOR**
 - Flipper/Sack Relay: 1-228**
 - Bike/Soccer Relay: 1-228**
 - Human Wheel Barrow: ARFOR**
 - Crazy Dive: ARFOR (including three perfect scores of 15 by Capt. Haskell Roberts)**
 - Tire Flip: AFFOR**
 - Water Barrel Roll: ARFOR**
 - Tug of War: AFFOR**



Photo by Pfc. Michael Tuttle

ARFOR shortstop, 1st Sgt. Steven Spillman, gets set to throw a runner out at first. AFFOR won the softball tournament.

A Banner Day for JTF-Bravo



Photo by Pfc. Michael Tuttle

Bike riders take off with their soccer balls in tow to start the Bike/Soccer relay which was won by 1-228th.



Photos by Pfc. Michael Tuttle

Clockwise from top: Staff Sgt. Albert De Jesus, Sgt. Sean Richey, Maj. David Briar and Staff Sgt. Joshua Ditullio get creative during the Crazy Dive. ARFOR was victorious in the dive competition.



Photo by Pfc. Michael Tuttle

Maj. Norbert Garcia leads the ARFOR tug of war team as they try to pull out the win. AFFOR won the event.



Photo by Pfc. Michael Tuttle

MEDEL Sgt. Sean Richey trucks down field in the Tire Flip event.

Myers: No Final Decision Yet on U.S. Posture in Germany

By Jim Garamore
American Forces Press Service

No final decisions have been made about the posture of American forces in Europe, the chairman of the Joint Chiefs of Staff said during a press conference here today.

Air Force Gen. Richard B. Myers told reporters the news reports that both American divisions are moving out of Germany are premature. "Any realignment of our troops is in the context of a larger global posture look that the United States is taking," he said.

Local press reported that the 1st Armored and 1st Infantry divisions will move out of Germany in the near future.

Myers stressed that any move will be taken only after full discussions with allies and host countries. He said the look at the U.S. global footprint is overdue and, in many cases, is being done in conjunction with allies' own examination of troop deployments.

He cited changes in Korea that will consolidate U.S. forces and shrink the overall number without cutting capabilities.

While no decisions have been made about U.S. forces in Germany, a high-level U.S. group met with German counterparts last month.

Officials traveling with Myers said that even when decisions are made, it will take some time to implement them.

And these decisions must be connected with the U.S. base realignment and closure effort.

"There are programming issues, there are budgeting issues, there are issues of where forces may go back in the United States," Myers said. "It is a very complex process, lots of moving parts. I wouldn't go to any conclusions like that now."

Myers indicated any decision on the global posture will be done over time and be announced in phases. "We want to make sure that the way we are postured in the future is where U.S. forces are wanted," he said. "We want to make sure of the usability of these forces in time of crisis – that we can use them where we need to use them."

Army develops policy to address acts of sexual assault

By Sgt. 1st Class Marcia Triggs
Army News Service

The Army is devising a policy that will re-emphasize that all offenses of sexual assault must be reported to the Criminal Investigation Command, officials have announced.

A task force spent 90 days conducting a detailed review of the Army's current policies and programs on sexual assault.

One of the findings was that while all commanders had taken action against assailants accused of sexual assault, not all were going through the proper investigation channels, said Darlene Sullivan, a task force member.

The task force was assembled from various Army organizations and began looking into how the Army addresses matters of sexual assault in February. Acting Secretary of the Army Les Brownlee authorized the task force.

The task force recommendations were approved by Brownlee, and Reginald J. Brown, the assistant secretary of the Army for Manpower and Reserve Affairs was scheduled to brief the House Armed Services Committee June 3.

There were nine shortfalls the task force noted in its 80-page report. One major finding pointed out there was no standard way of handling sexual assault cases, making it hard to collect data and keep track of what services had been rendered to victims.

There were 24 recommendations made to improve the system. One was to develop a sexual assault policy for inclusion in Army Regulation 600-20, Army Command Policy.

The chief of personnel, Army G-1 is responsible for the overall sexual assault policy.

The policy will define sexual assault as alleged offenses of rape, forcible sodomy, assault with intent to commit rape or sodomy, indecent assault or an attempt to commit any of these offenses, Sullivan said.

The definition is the same one used by the Department of Defense in its recent report "Care for Victims of Sexual Assault."

The roles and responsibilities of commanders from major command to the unit level will be addressed in the new policy and become a part of AR 600-20, said

Lt. Col. John McPhaul of Army G-1.

"Commanders must create a command climate where victims feel comfortable reporting acts of sexual assault," said Sullivan. "Rape is one of the most unreported crimes nationwide.

"As a first sergeant, if you don't know your Soldier was attacked or raped, how can you protect that Soldier? What if you put that Soldier on guard duty with his or her attacker?"

"It's imperative that leaders know that prevention, training and assistance are a commander's responsibility."

Company commanders will no longer have the authority to sign the disciplinary paperwork for Soldiers who are accused of a sexual offense, when the cases

"It's imperative that leaders know that prevention, training and assistance are a commander's responsibility."

Darlene Sullivan, task force member

don't go to court. The battalion commander's signature will be required, Sullivan said.

Department of the Army form 4833, Commander's Report of Disciplinary or Administrative Action, is a permanent record that states what a Soldier was accused of, and what action was taken against him.

Sullivan said the task force found that about 20 percent of the commanders had not filled out the form because of operational tempo.

Another recommendation of the task force is to alter the form, so that instead of stating that administrative action was taken against a Soldier, his or her specific punishments will be listed on the form.

Commanders alone cannot round out a successful program to prevent sexual assault, according to the task force. Commanders alone cannot be the judge, juror and prosecutor.

In AR 600-20 one of the responsibilities commanders will have is to assign a unit victim advocate to support victims of sexual assault. It is important to keep the victim and the chain of command informed

of all case actions as they occur with the case.

The unit victim advocate will work to provide emotional support to victims while assisting them in the step-by-step processes involved, McPhaul said.

Other agencies whose roles will be outlined in the chapter will include CID, the Provost Marshal, the Surgeon General, Staff Judge Advocate and Assistant Chief of Staff for Installation Management (Community and Family Support Center), McPhaul said.

"The Army agencies already have some procedures in place and know what to do, and are doing it, if an act of sexual assault occurs," McPhaul said, "but we must develop comprehensive policy of dealing with sexual assault from awareness/prevention, to victim support and data collection.

"We are developing a mechanism that gets all the agencies in concert with each other by establishing a policy that deals with sexual assault not only in garrison but in a deployed setting as well," McPhaul said.

Training requirements will also be addressed in the regulation, McPhaul said.

Within the next 60 to 90 days, new chapters will be added to the regulation and staffed with the field, he added.

Training and Doctrine Command is currently devising lesson plans on the prevention of sexual assault to be included in all professional development schools, refresher courses at the unit level and additional training for law enforcement, medical and legal personnel, Sullivan said.

When looking for ways to improve the Army's policies and programs, the task force sought advice from outside agencies to include Department of Veteran Affairs; National Organization of Victim Assistance; Rape, Abuse, and Incest National Network (RAINN); The Miles Foundation, Navy, Coast Guard and the University of Arizona and Purdue University in Indiana.

Both universities were given grants from the Department of Justice for their prevention programs, Sullivan said. The age category for the Soldiers who report the assaults and their assailants are in the same age category as the university students, she added.

Nearly 84 percent of alleged perpetrators were identified as junior Soldiers, and 95 percent of the victims were in the rank of staff sergeant and below, according to the task force report.

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Absentee ballots now available

By Sgt. Stephanie L. Carl
17th Public Affairs Detachment

In just five months, voters nationwide will be taking advantage of their Constitutional rights as they help decide who will win the 2004 general election. With many service members and civilian employees deployed overseas, voting by absentee ballot is just as important to the election as the votes of those still in the United States.

"Voting is just one of the rights we're here for," said Marine Maj. Bryan Carter, Coalition Joint Task Force-76 senior voting assistance officer. "Voting is how our democracy works. Really, it's how we speak to our government."

By registering to vote on a Standard Form 76, Federal Post Card Application, U.S. citizens overseas can vote in all elections held at their home of record for a period of one year. The only requirements to be eligible to vote are that you are a U.S. citizen who will be 18 years old on the date of the election.

"Once you fill out a SF-76, you send it back to the [United] States, where it gets approved by your local voting official," Major Carter said. He said it is important to make sure all your data on the card is correct, otherwise, it may affect the district a person is able to vote in.

District registration gives voters a voice regarding different laws being considered in their voting district, and it allows them to vote in elections at every level.

An alternative to the standard form is the online version of the FPCA. The online version can be filled out on the Federal Voting Assistance Program's official Web site at www.fvap.gov, printed out and mailed to local voting officials.

After a local voting official approves the registration form, the voter will receive ballots in the mail for every election held in the next year, Major Carter said.

Major Carter said he anticipates ballots for the presidential election to arrive sometime in September; however, those who want their vote counted should not wait until the last minute to mail in their ballots.

This election year, a lot of attention is focused on absentee voters getting their paperwork in on time and participating in the elections.

"We want to make sure everyone knows that individuals do count," he said. "And their votes will be counted for their future. We're allowing the people we elect to work and perform different functions, and by voting, we get to approve or disapprove many of these functions."

Ribbon cutting recognizes new ASP



Photo by Pfc. Michael Tuttle

JTF-Bravo Commander Col. William Phelps, surrounded by a group of base civil engineers, cuts the ceremonial ribbon signifying the completion of Soto Cano Air Base's new ammunition storage point June 1. The location of the new facility, which will be in operation July 1, will enable a safer ammunition storage process for the base.

Standard AEF deployment stretches to 120 days

By Staff Sgt. C. Todd Lopez
Air Force Print News

Most Airmen scheduled to deploy in upcoming air and space expeditionary force packages will see their orders expand from 90 to 120 days.

The change in deployment length will begin with AEF cycle 5 in September. Those who deploy as part of AEF 1 and 2 should prepare for a 120-day deployment.

Air Force Chief of Staff Gen. John P. Jumper announced the change in his "Sight Picture" on June 4. The reason for the change is that the requirement for deployable forces is not expected to decrease in the foreseeable future, he said.

"Simply put, the demands on our deployable forces have not diminished and are not expected to decline for some time," the general wrote. "Further, the Air Force component commander in the Central Command area of operations has asked us to deploy people for longer tour lengths to allow greater continuity for expeditionary commanders in the field."

To help extend tour lengths to 120 days, the entire AEF cy-

cle was adjusted. The new cycle, now 20 months in length, allows for a four-month eligibility window and a 16-month training window.

Gen. Jumper also said he intends to increase the pool of Airmen eligible for deployment. Currently, the Air Force has about 272,000 Airmen earmarked as deployment-eligible.

"I have asked all of our major commands to aggressively review the assumptions upon which they exclude Airmen from our AEFs and take immediate steps to maximize those postured (for deployment)," the general said.

The changes to the AEF cycle, while possibly difficult for some, should be considered by all Airmen as part of their commitment to the Air Force, General Jumper said.

"Let me be perfectly clear — in our Air Force, every Airman is expeditionary, every Airman will know (his or her) place in the AEF system, and every Airman will be prepared to support the combatant commander, whether deployed, in (the continental United States) via reachback, or employed at home station," General Jumper said.

Airmen currently deployed as part of AEF 7 and 8 and AEF 9 and 10 will still be held to the 90-day deployment schedule.



Photo by Pfc. Michael Tuttle

ARFOR Support platoon unloads six pallets of milk at the Guatalupe orphanage in La Paz June 2. Two more pallets of milk, left over from the Guatemala New Horizons exercise, were donated to La Tierra Santa orphanage, also in La Paz.

Mallory takes over USAAAD command



Photo by Pfc. Michael Tuttle

The traditional exchange of the company guidon is set to take place during the United States Army Air Ambulance Detachment, 1st Battalion, 228th Aviation Regiment change of command ceremony June 4. Capt. Thomas Mallory took over command from Capt. Edward Mandril.

JTF-Bravo Friendship Chapel Activities Schedule

PROTESTANT ACTIVITIES:

Sunday

0945 Sunday School at Base Chapel
1100 Protestant Worship Service at Base Chapel
1800 Men's Bible Study at Crossroads

Tuesday

1200 Bible Study at Crossroads
1830 Off-Post Prayer Meeting at "Enlaces" (Comayagua)

Wednesday

1900 Bible Study at Crossroads

Friday

1800 Crossroads Open

CATHOLIC ACTIVITIES:

Sunday

0815 Mass at Base Chapel
0930 Bible Study Breakfast at Dining Facility

Wednesday

1200 Mass at Base Chapel

Saturday

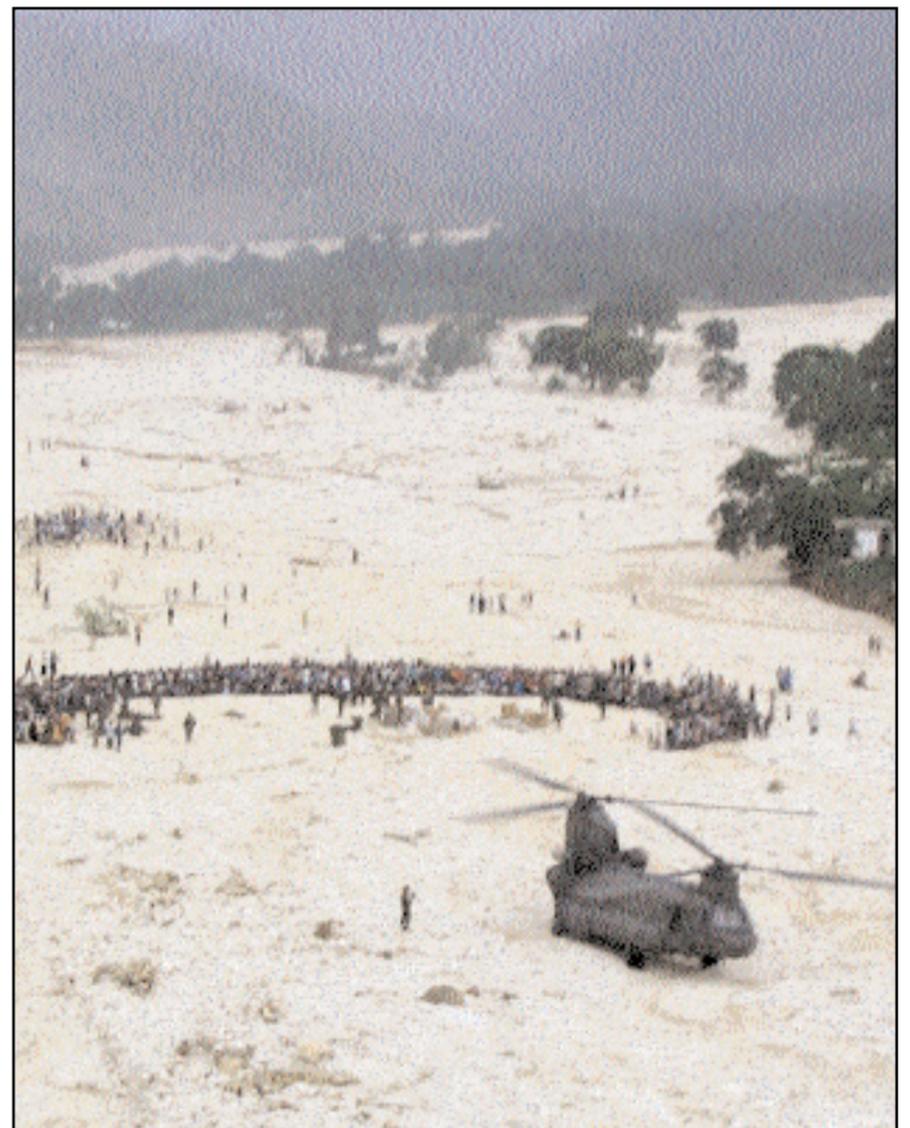
1630 Mass at Base Chapel



LATTER DAY SAINTS ACTIVITIES

Sunday

1800 LDS Fellowship at Base Chapel
For more information call the Chapel at 6844/6845



Courtesy photo

A CH-47 Chinook helicopter assigned to the 1-228th Aviation Regiment here unloads disaster relief supplies as part of Task Force Warrior in Haiti.