



REPLY TO  
ATTENTION OF:

**DEPARTMENT OF DEFENSE**  
**UNITED STATES SOUTHERN COMMAND**  
3511 NW 91<sup>ST</sup> AVENUE  
MIAMI, FL 33172-1217

SCDC

25 June 2004

POLICY MEMORANDUM NO. 8-04

From: Deputy Commander  
To: See Distribution

SUBJECT: Counternarcotics Program Objective Memorandum (POM) Process

1. **PURPOSE:** To establish the U.S. Southern Command (USSOUTHCOM) policy on the Counternarcotics POM process.
2. **APPLICABILITY:** This policy applies to USSOUTHCOM Directors, heads of special Staff sections, Military Group (MILGP) Commanders, Components and Sub-Unified Commands.
3. **POLICY:** In February 2004, the Office of the Deputy Assistant Secretary of Defense for Counternarcotics (DASD-CN) shifted the responsibility for developing POM proposals from the Services to the Combatant Commanders (COCOMs) to enable the Services to concentrate on their roles as executive agents/force providers, instead of having to defend proposals put forward by the Combatant Commands (COCOMs). The COCOMs will submit a recommendation to DASD-CN on project additions, deletions, and /or realignments that are in accordance with fiscal guidance and strategy. This will obviate the need to submit unfunded requirements, since COCOMs will have the ability to recommend a program that funds their area of responsibility priorities.
4. **RESPONSIBILITIES:** The USSOUTHCOM Staff, Components, and Sub-Unified Commands will participate in the POM process in order to assist the command in preparing, presenting, reviewing, and justifying USSOUTHCOM's Counternarcotics resource requirements to the Office of the Secretary of Defense.
5. This policy is effective 1 July 2004. The points of contact at SCJ8 are Ms. Lisa Samson, DSN 567-1806, and Mr. Harry Pillot, DSN 567-1807.

ROBERT D. BISHOP, JR.  
Major General, U.S. Air Force  
Deputy Commander